

041306T4PMN

PROJECT MANAGEMENT LEVEL 6

BUS/OS/PM/CR/04/6

Manage Project Stakeholders

March/April 2026



**TVET CURRICULUM DEVELOPMENT, ASSESSMENT AND CERTIFICATION COUNCIL
(TVET CDACC)**

WRITTEN ASSESSMENT

TIME: 2 HOURS

INSTRUCTIONS TO CANDIDATE

1. This paper consists of **TWO** sections: **A** and **B**.
2. Answer **ALL** questions in section **A** and **ANY THREE** (3) questions in section **B**.
3. Marks for each question are indicated in the brackets.
4. Candidates are provided with a separate answer booklet
5. Do not write on the question paper.

This paper consists of THREE (3) printed pages

Candidate should check the question paper to ascertain that all pages are printed as indicated and that no questions are missing.

SECTION A: (40 MARKS)

Answer ALL questions in this section.

1. State **FOUR** reasons why project boundaries are identified during stakeholder identification. (4 Marks)
2. Identify **FOUR** ways project objectives influence stakeholder identification. (4 Marks)
3. State **FOUR** factors considered when determining stakeholder influence. (4 Marks)
4. List **FOUR** reasons for determining stakeholder interests in a project. (4 Marks)
5. Identify **FOUR** sources of conflicts amongst stakeholders in a project. (4 Marks)
6. List **FOUR** benefits of documenting stakeholder communication. (4 Marks)
7. State **FOUR** purposes of a stakeholder engagement strategy. (4 Marks)
8. Identify **FOUR** indicators of effective stakeholder engagement. (4 Marks)
9. List **FOUR** challenges encountered in stakeholder analysis. (4 Marks)
10. State **FOUR** purposes of preparing stakeholder analysis reports. (4 Marks)

SECTION B: (60 Marks)

Answer ANY THREE questions in this section

11.

- a) Explain **FIVE** methods of disseminating feedback to stakeholders. (10 Marks)
- b) Describe **FIVE** ways stakeholder influence and interests are analyzed during project planning. (10 Marks)

12.

- a) Explain **FIVE** factors considered when developing a stakeholder communication plan. (10 Marks)
- b) Explain **FIVE** ways stakeholder feedback improves project performance. (10 Marks)

13.

- a) Explain **FIVE** roles of stakeholder engagement strategies in project implementation. (10 Marks)
- b) Analyze **FIVE** ways stakeholder engagement reports support monitoring and control. (10 Marks)

14.

- a) Describe **FIVE** methods for documenting stakeholder communication. (10 Marks)
- b) Explain **FIVE** ways stakeholder engagement contributes to project success. (10 Marks)

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