

041306T4PMN

PROJECT MANAGEMENT LEVEL 6

BUS/OS/PM/CR/08/6/A

Manage project environment

July/Aug 2023



**TVET CURRICULUM DEVELOPMENT, ASSESSMENT AND CERTIFICATION
COUNCIL**

WRIT

MENT

INSTRUCTIONS TO CANDIDATES

1. This paper has two sections **A** and **B**
2. You are provided with a separate answer booklet.
3. Marks for each question are as indicated.
4. Do not write on the question paper.

This paper consists of 3 printed pages

**Candidates should check the question paper to ascertain that all pages
are printed as indicated and that no question is missing.**

SECTION A (40 Marks)

Answer **all** questions.

1. Highlight **four** reasons of scanning the political environment before initiating a project. (4 Marks)
2. State **four** reasons of identifying organization assets during the project environmental management. (4 Marks)
3. Project Management requires proper environmental analysis and scanning. List **five** reasons for conducting project environmental analysis. (5 Marks)
4. State **four** reasons of analyzing the legal environment before planning for a project (4 Marks)
5. Highlight **five** reasons of involving stakeholders in environmental analysis. (5 Marks)
6. Enumerate **four** reasons of documenting project environment analysis when planning for project implementation. (4 Marks)
7. Project monitoring requires proper plan ion. Identify **four** functions of project environmental monitoring plan. (4 Marks)
8. Stakeholders play critical role in project e **four** reasons of involving stakeholders in monitoring project environment. (4 Marks)
9. Highlight **three** types of stakeholders involved in project environment analysis. (3 Marks)
10. The project environment is nothing but the surroundings and conditions in which a project is executed. Identify **three** basis in which project physical environment is identified. (3 Marks)

SECTION B (60 Marks)

Answer **three** questions in this section.

11. You have been appointed as a Project Manager to manage a NGO funded project. You have been tasked to develop a project environment monitoring plan.
 - a) Enumerate **five** components you will include in project environmental monitoring plan (10 Marks)
 - b) James is a project manager with USAID funded malaria prevention project in Samburu County, the donors have approved the financing of that project on condition that he performs environment analysis in the area. Discuss **five** areas of environmental analysis he will conduct. (10 Marks)

12. (a). John has been appointed as a project manager with a Government funded project in coast province, he has been tasked with development of cultural issues in Mombasa county which hinders smooth implementation of projects. Propose **five** cultural practices he may document. (10 Marks)
- (b). You have been appointed to lead a project team in planning for a Tse-Tse fly eradication project in Turkana County, You have been tasked with analyzing the societal factors which may hinder the success of that project. Explain **five** social factors you would consider. (10 Marks)
13. (a) Kamau was appointed as a project manager of a local company. He was tasked with implementation of a nutrition programme based project in Marsabit County. Kamau went ahead and implemented the project with stakeholders in carrying out project environmental analysis. Suggest **five** challenges he may have faced while implementing the project. (10 Marks)
- b) Explain **five** enterprise environment factors that may affect project performance. (10 Marks)
14. (a) Explain **five** organizational process assets within project organizational environment. (10 Marks)
- (b) Evaluate **five** economic environmental factors that a project manager should consider when undertaking a project. (10 Marks)

END.