

041306T4PMN

PROJECT MANAGEMENT LEVEL 6

BUS/OS/PM/CR/01/6

Manage Project Inception Phase

March/April 2026



**TVET CURRICULUM DEVELOPMENT, ASSESSMENT AND CERTIFICATION COUNCIL
(TVET CDACC)**

WRITTEN ASSESSMENT

TIME: 2 HOURS

INSTRUCTIONS TO CANDIDATE

1. This paper consists of **TWO** sections: A and B.
2. Answer **ALL** questions in section **A** and **ANY THREE (3)** questions in section B.
3. Marks for each question are indicated in the brackets.
4. Candidates are provided with a separate answer booklet
5. Do not write on the question paper.

This paper consists of THREE (3) printed pages

Candidate should check the question paper to ascertain that all pages are printed as indicated and that no questions are missing.

SECTION A (40 MARKS)

Answer ALL questions in this section

1. State **FOUR** ways through which a project manager can distribute project information to stakeholders. (4 Marks)
2. Identify **FOUR** reasons why an environmental feasibility study is necessary. (4 Marks)
3. List **FOUR** elements that are evaluated in a socio-cultural feasibility study. (4 Marks)
4. State **FOUR** reasons for preparing a project proposal. (4 Marks)
5. Identify **FOUR** sources of project ideas. (4 Marks)
6. List **FOUR** tools used to gather data for project feasibility studies. (4 Marks)
7. State **FOUR** advantages of implementing a benefits management plan. (4 Marks)
8. List **FOUR** methods of presenting a feasibility study report. (4 Marks)
9. State **FOUR** types of possible donors a project team can approach during project inception. (4 Marks)
10. List **FOUR** test parameters that a project manager must consider when defining acceptance criteria. (4 Marks)

SECTION B (60 MARKS)

Answer ANY THREE questions in this section

11.

- a) Explain **FIVE** reasons why stakeholder engagement is important during project inception. (10 Marks)
- b) Explain **FIVE** benefits of seeking project approval before starting a project. (10 Marks)

12.

- a) Describe **FIVE** functions of a concept note in project planning. (10 Marks)
- b) Explain **FIVE** reasons why a situational analysis is important during project initiation. (10 Marks)

13.

- a) Explain **FIVE** components that make up an effective concept note. (10 Marks)
- b) Explain **FIVE** factors a project manager must consider in formulating supplier selection criteria. (10 Marks)

14.

- a) Describe **FIVE** reasons for maintaining a database of potential suppliers. (10 Marks)
- b) Explain **FIVE** benefits of conducting a feasibility study before launching a project. (10 Marks)

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